



RESULTS and RESULTS Educational Fund Boards of Directors Meeting

Minutes of the May 20-21, 2023 meeting

Meeting held both in-person and virtually on Zoom.

Session 1 – May 20, 2023

Attending: Kul Gautam (Board Chair); Jan Twombly (Treasurer); Pankaj Agarwal (Secretary); S. Ashish Bali; Lily Callaway; Joanne Carter (*ex officio*); Sam Daley-Harris; Nikki Eberhardt; Roger Hudson; Jennifer M. Koo; Scott Leckman; Ernie Loevinsohn; Lynne Patalano; Lindsay K. Saunders

Staff: Joanne Carter, Executive Director; Mark Butler, CFO/COO; Barb Weber, Vice President for Philanthropy; Jesse Marsden, Chief of Staff; Colin Smith, Director of Global Poverty Policy; Crickett Nicovich, Directory of Policy & Government Affairs; Ken Patterson, Director of Grassroots Impact;

Meeting Called to Order by the Chair at 9:00am.

Welcome & opening business: Chair opened with remarks on the current context both in the US and Globally for our work. Reading of the organization's Anti-Oppression Values

Consent Agenda: Chair presented the consent agenda noting its contents including:

- Meeting Agenda
- Minutes of the Meeting of the Boards of Directors of March 3 and 10, 2022
- Minutes of the Executive Committee Conference call of Feb 1, 2022
- Minutes of the Executive Committee Conference call of March 15, 2022

Motion to approve by Lindsay K. Saunders, Seconded by Lynne Patalano. Motion passed.

Discussion: Board Refresh and Recruitment: Discussion facilitated by Kul Gautam, Board Chair. The Chair briefed the board on progress made to recruit new potential board members in alignment with the recommendations adopted by the Executive Committee in its meeting of Feb 1, 2023 as well as prior work assessing areas of opportunity to enhance the Board's representation and expertise. The Chair also briefed on work to review and propose updates to the key governance documents of the board to enact the recommendations adopted.

The proposed revisions of the Board Guidebook, the Bylaws of RESULTS, and the Bylaws of RESULTS Educational Fund were presented and discussed.

A motion was heard to approve the revisions as presented to the Board Guidebook, and to refer the revisions, without yet conferring approval to adopt, to the Bylaws of RESULTS and the Bylaws of RESULTS Educational fund for review by the organization's legal counsel.

Motion by Scott Leckman. Motion seconded by Lynne Patalano. Motion passed.

Executive Director's Report: Joanne Carter, Executive Director, presented on the global context as pertains to our policy priorities and organizational operations, shared on recent accomplishments of teams across the organization, and highlighted key priorities for the coming 6 to 18 months.

Reports of the standing committees of the board: Updates were heard by the chairs of standing committees including by Jan Twombly, Chair, Finance Committee; Ernie Loevinsohn, Chair, Issues Committee; Jennn Koo on behalf of the Grassroots Board Members; Roger Hudson, Chair, Fundraising Committee.

Departmental Report: Development

Barb Weber, VP for Philanthropy, presented updates on work of the Development Team along with an overview of the landscape in philanthropy and its implications for RESULTS.

Departmental Report: Campaigns Team

Joining the session: Crickett Nicovich, Director, Policy & Government Affairs; Ken Patterson, Director, Grassroots Impact Team; Colin Smith, Director, Global Poverty Policy. Joanne was joined by directors from the Campaigns team who presented on and discussed highlights of recent global policy campaigns work, US Poverty Policy Campaigns with particular attention on Child Tax Credit work, critical legislative and US government engagement (both on global and U.S. policy areas), as well as on key Grassroots initiatives including looking ahead to priorities across all of these areas for 2023 and in the leadup to the elections in 2024.

ACTION Global Health Partnership

Xochitl Sanchez, Director of the ACTION Secretariat presented an in-depth briefing to the board on the ACTION Global Health Partnership. She highlighted key moments in the history of the development of the partnership from 2004 on, reviewed the partnership member organizations, and reviewed the core strategy of the partnership and pointed out key moments in the coming months for each of those major strategic areas.

Session 2 – May 21, 2023

Discussion: Our TB Strategy: A special breakfast session reviewed the landscape, opportunities, and challenges ahead for our long-term TB priorities. The board was joined by Selam Bekele, Manager, Global Health Partnerships; Colin Smith, Director of Global Poverty Policy who provided important insights to the discussion.

Welcome & reconvening: Meeting commenced at 9:00am with remarks from the Chair.

Guest Speaker – Shameran Abed, Executive Director, BRAC International: Shameran Abed joined the board meeting as a guest speaker in a dialogue with Joanne Carter followed by some Q&A. Shameran spoke about the BRAC-developed “ultra-poverty graduation approach” and the opportunity it presents for achieving transformational impact. He covered also opportunities for advocacy to play a key role (as RESULTS and BRAC have done over time) in driving scale up of the approach throughout the world.

Discussion: The RESULTS-World Bank strategy: Xochitl Sanchez, Director of the ACTION Secretariat joined this session and presented an overview of the ACTION Partnership and RESULTS approach to influencing the World Bank. The discussion made special note of the opportunity to engage with incoming World Bank President Ajay Banga with whom RESULTS has a relationship we could work to build and grow.

Guest Speaker – Sampriti Ganguli, former CEO, Arabella Advisors. Sampriti Ganguli spoke as a guest to the Board sharing insights and expertise particularly from her time in the philanthropic field. She engaged in discussion with the Board on important themes in philanthropy, strategic opportunities around the growth in interest by philanthropists in civic engagement and related spaces. She also shared ideas on opportunities RESULTS could have to ensure it presents itself well to potential new partners and in ways that can support the growth of a strong partnership for driving change and impact in the world.

[Discussion: Board Recruitment: Following the presentations by the guest speakers, the Board discussed their expertise and qualities with regard to joining the board as new members. The Board noted the importance of discussions that will still need to be had with both individuals but in order to support those discussions, the board heard a motion to approve inviting and adding to the board, Sampriti Ganguli and Shameran Abed.

Motion to invite Shameran Abed to join the Boards of directors by Scott Leckman. Second by Sam Daley-Harris. Motion Passed.

Motion to invite Sampriti Ganguli to join the Boards of directors by Roger Hudson. Second by Sam Daley-Harris. Motion Passed.]*

Vote: Board Chair’s nominations for standing committee chairs and members: The Board Chair, after completing rounds of discussions with each of the committee chairs, presented his slate of nominations for the

chairs and members of each of the standing committees. Committee terms for members and chairs are effective for one year and these positions are nominated by the Board Chair and approved by a majority vote of the Board with a quorum present.

Motion to adopt the slate as presented was heard by Scott Leckman. Roger proposed an amendment to the motion to add Lynne Patalano to the Policy & Advocacy Committee. Lynne Patalano seconded the motion as amended. Motion as amended passed. The Committee chairs and members list as approved is attached to these minutes.

Departmental Report: Finance & Administration

Mark Butler, CFO/COO, presented on the financial and operational outlook of the organization noting the organization's strong financial position. Reviewed the progress on the organizational hiring campaign and the strategic importance of aligning organizational processes across both operations and program areas. He made special note of the importance of, directly alongside strategic alignment, the ongoing work to strengthen organizational culture that aligns to our mission, our values, and the work we seek to achieve.

Closing Business: The chief of staff reviewed notable action items, motions and resolutions adopted, and that the next meeting of the board would be an Executive Committee call scheduled for 6-8 weeks out. The Chair provided a recap of the meeting. The meeting was adjourned May 21, 2022 at approximately 2:30pm.

An in-camera session with the Executive Director was held for approximately 45m.

Following this, an in-camera session was held with only Board members for approximately 45m.

**This portion of the minutes for internal reference only and is marked for redaction in all versions of these minutes shared beyond the immediate and current members of the board.*